

Town Deal Programme	Description	Risk Category	Current Score	Rationale for Current Score	Current Controls In Place	Mitigating Action	Mitigation Score	Owners
Resource Risk	Insufficient capacity / resource in NWEDR & RBC to manage and deliver the programme	Operational - Threat	16	Need confirmation from RBC for capacity and contacts in legal, finance and property services.Yet to appoint external consultants/project manager for Innovation Centre and Library redevelopment	NWedR Team in place and will be supplemented by further external resource in relation to Project and Cost management	Appoint external resources	6	NWEDR
Governance Risk	Inadequate Governance Structure in place to deliver the Programme.	Operational - Threat	3	Existing structure in place and agreed by Town Deal and Project Governance Board		Membership includes Chief Exec and leader of the Council. Internal Project Governance meetings will be held every 6 weeks where governance issues will be identified.	1	NWEDR
Funding	Reduction in allocation of funding	Strategic - Threat	1		Prioritisation session and Town Deal Board meetings to discuss.	Reduce no. of projects to be delivered.	1	NWEDR
Covid 19	The full impact of COVID-19 on the market place and supply chain is yet to be understood. Suppliers may cease trading, pushing up the cost of services.Social distancing may create challenges in undertaking surveys and site visits.	Operational - Threat	15	Feedback and evidence from colleagues and working with existing contractors		Work on the ground is not due to start untill 2024, aproprate risk assessment and method statement will be put in place.	12	NWEDR
Political Change	Polictial change in party/leadership no longer supports the project	Strategic - Threat	10			Ensure cross party support for initiatives	1	NWEDR
Communications	Failure to keep stakeholders updated and provide clarity on projects copuld lead to bad PR or miscommunication about what is happening	Operational - Threat	10		Stakeholder engagement plan in place.	Regular meetings with NWEDR comms officer and attandance from project offiecr at all project update meetings. Communications plan to be reviewed on a regular basis.	4	NWEDR